

HUDSON INSTITUTE

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February 24, 1967

Mr. George A. Carver
Special Assistant for Vietnamese Affairs
Central Intelligence Agency
Room No. 6F19
Langely, Virginia 20505

Dear Mr. Carver:

You are cordially invited to participate in a series of briefings and round table discussions on the current Hudson Institute studies on Vietnam. These will be held in Room 5C1040, the Pentagon, from 0930 to 1630 on Thursday, 16 March 1967. The level of the meeting will be Secret.

The first briefing from 0930 to 1045 by Herman Kahn will present an introduction, context, and summary for the series of discussions, which will deal with alternative programs for military victory, negotiated settlements, and extensions of current pacification efforts.

From 1100 to 1200 Frank E. Armbruster will present a concept for achieving military victory through improved military and police security operations in South Vietnam. This will be followed by a discussion period (1200 to 1230).

After lunch, the next briefing (1400 to 1445) by Edmund Stillman and William Pfaff will be on how an improved military position could be used to achieve a satisfactory, negotiated settlement; i.e., on the feasibility and desirability of "cutting losses" rather than trying for "victory."

Raymond Gastil will then present a consideration of positive trends in the pacification effort in 1966 which should be supported and stabilized in 1967. Mr. Gastil will also discuss how more aggressive and comprehensive programs such as that of Mr. Armbruster may be fitted into this framework (1445 to 1530).

Following a coffee break, the discussion will continue (1545 to 1630). The Hudson Institute speakers and other staff members who participated in the studies will also be available for individual conferences, both after 1630 and by appointment the following day.

Mr. George A. Carver

February 24, 1967

Please respond to Mrs. Marjory Gibson, Policy Planning Staff, OASD (ISA) or to her secretary, Mrs. Margaret Byers, Room 4D824, the Pentagon, Washington, D.C. 20301; tel. OX 5-4325. Security clearances should also be sent to Mrs. Byers.

We hope you will be able to join us. If not, we would appreciate your designating an alternate. In addition, we would be pleased to have you name one observer.

Sincerely yours,



Herman Kahn
Director

HK/cd

Enc.: List of Invited Participants

LIST OF INVITED PARTICIPANTS

Honorable John T. McNaughton
Assistant Secretary of Defense for International Security Affairs
Room No. 4E806, The Pentagon
Washington, D. C. 20301

Mr. Frederick S. Wyle
Deputy Assistant Secretary of Defense for Planning & North Atlantic
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Room No. 4E820, The Pentagon
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Mr. Richard C. Steadman
Deputy Assistant Secretary of Defense for Far Eastern Affairs
OASD(ISA), Room No. 4E832, The Pentagon
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Honorable Alain Enthoven
Assistant Secretary of Defense for Systems Analysis
Room No. 2E812, The Pentagon
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Mr. Leonard Sullivan, Jr.
Deputy Director for Southeast Asia Matters
ODDR&E, Room 3E1082, The Pentagon
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Dr. Charles M. Herzfeld
Director, Advanced Research Projects Agency
Room 3E160, The Pentagon
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Lt. General Berton E. Spivy, U.S.A.
Office of the Director of the Joint Staff
Joint Chiefs of Staff
Room 2E936, The Pentagon
Washington, D. C. 20301

Lt. General H. J. Lemley, Jr., U.S.A.
Deputy Chief of Staff for Military Operations
Room 3E648, The Pentagon
Washington, D. C. 20310

Vice Admiral Andrew McB Jackson, U.S.N.
Deputy Chief of Naval Operations
for Plans and Policy
Room 4E584, The Pentagon
Washington, D. C. 20350

Lt. General G. W. Martin
Headquarters, U.S.A.F.
AFXDC, Room 4E1020, The Pentagon
Washington, D. C. 20330

Participants (contd.)

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Lt. General H. W. Buse
Headquarters, U.S.M.C.
Deputy Chief of Staff for Plans and Programs
Code AT, The Pentagon
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Mr. Robert Komer
Special Assistant to the President
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Mr. William P. Bundy
Assistant Secretary for East Asian & Pacific Affairs
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Room No. 6206, New State Building
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Mr. Jeffrey C. Kitchen
Deputy Assistant Secretary for Politico-Military Affairs
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Ambassador Samuel D. Berger
Deputy Assistant Secretary for East Asian and Pacific Affairs
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Ambassador Leonard Unger
Deputy Assistant Secretary for East Asian and Pacific Affairs
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Mr. Joseph A. Yager
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Mr. Walter G. Stoneman
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